

## **EPC's Organisational Culture and Values**

Organisational culture is a set of shared values and behaviours that guide how we aspire to work together to create a shared sense of purpose and identity. The organisational culture will also shape the kinds of leadership style that the EPC aspires to and provides the framework around which management and planning decisions are taken and builds accountability for them.

These internal cultural values complement the outward facing pillars of the EPC's mission statement which describe who we are, what we do and what we stand for.

The following 10 statements outline our organisational culture and can be used as a guidelines for our professional interactions and for anyone who feels that they are not being well treated or feels that someone is compromising the organisation's integrity and independence through their personal or professional behaviour(s).

## **EPC's Organisational Values**

- 1. The EPC is a **community of people** working together in a **professional, friendly and fun** atmosphere to achieve the EPC's mission.
- 2. All EPC's research is evidence-based, conducted independently of outside influences and is based on ethical research principles.
- 3. The EPC strives for innovation and creativity in its work that pushes intellectual boundaries while maintaining high levels of evidence-based and politically impactful thought leadership.
- 4. The EPC team adopts **collaborative**, **transnational and an interdisciplinary cross-programme approach** to its research and work, engaging with each other across the organisations as well as a wide range of external stakeholders.
- 5. The EPC recognises the importance of being an **inclusive think thank that strives to place equity and intersectional diversity** at the heart of its research, organisational and people management approaches.
- 6. The EPC is a safe space for intellectual exchange where every member of the community and our stakeholders are respected for being their authentic self.
- The EPC recognises that organisational and individual well-being depends on mutual respect and everyone upholding their established roles at all levels of the organisation. Everyone in the EPC should act accordingly and challenge respectfully.

- 8. Everyone in the EPC acts with **integrity**, **self-awareness**, **honesty**, and is transparent about **conflicts of interest**<sup>1</sup>.
- 9. The EPC strives to **nurture professional development** across all teams while individuals take responsibility for their **own self-development and personal growth.**
- 10. **Conflict prevention is preferred to conflict resolution** and the practice of Radical Empathy<sup>2</sup> is practiced across the EPC in all situations.

Implemented correctly, the establishment of these points will help us to progress towards achieving a better organisational culture. The Organisation Development Plan (ODP) will include an annual check in on the Organisational Cultural Values in a workshop or survey format to informally measure, revisit and adapt as needed.

<sup>&</sup>lt;sup>1</sup> For example, a <u>situation</u> in which someone's <u>private interests</u> are <u>opposed</u> to that person's <u>responsibilities</u> to the EPC: <u>https://dictionary.cambridge.org/dictionary/english/conflict-of-interest</u>

<sup>&</sup>lt;sup>2</sup> Radical Empathy means trying to understand why people who may be behaving in certain ways that are not conducive to the organisational values and finding ways to address the problem(s) in as far as the EPC can go. Radical Empathy does not discount disciplinary measures where needed.